



Making Essential Choices with Scant Information

By Williams, T. / Samset, K.

Condition: New. Publisher/Verlag: Springer Palgrave Macmillan | Front-End Decision Making in Major Projects | An in-depth look at how to improve decisions on major projects at the concept stage, when there is scant information available. This book describes how to evaluate judgemental information. It looks at how scant information can actually be a strength, and can help establish a broad overall perspective. | PART I: INTRODUCTION Decisions Made on Scant Information: Overview; T.Williams Projects, their Quality at Entry - and Challenges in the Front-end Phase; K.Samset PART II: ALIGNING PROJECTS Implementing Strategy through Project Management: The Importance of Managing the Project Front-end; P. Morris Scenarios Planning; K. van der Heijden Up-front Assessment of Needs; P.Naess Front-end Alignment of Projects - Doing the Right Project; T.Cooke-Davies Using Soft Systems Methodology to Structure Project Definition; M.Winter PART III: GENERATING INFORMATION Optimism and Misrepresentation in Early Project Development; B.Flyvbjerg Decision Behaviour - Improving Expert Judgement; G.Kirkebøen Useful Heuristics; B.Scheibehenne & B.von Helversen Expert Judgment of Probability and Risk; G.Wright, F.Bolger, & G.Rowe Evaluation of Risks in Complex Problems; G.Parnell Obtaining Distributions from Groups for Decisions under Uncertainty; R.Cooke PART IV: ANALYSING INFORMATION Exploratory Quantitative Analysis of Emergent Problems with Scant Information; T.Bedford Analyzing Information: Techniques...



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